



DENVER
THE MILE HIGH CITY

Office of Economic Development
Division of Small Business Opportunity

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December 7, 2009

Kenneth Ho
KHO Consulting, LLC
1912 S Clarkson Street
Denver, CO 80210

Dear Kenneth Ho:

SUBJECT: Minority/Women Business Enterprise Program Certification, Pursuant to Division 3 of Article III, Chapter 28 of the DRMC – Construction, Reconstruction, Remodeling and Professional Design and Construction Services.

The City and County of Denver's Division of Small Business Opportunity (DSBO) has approved KHO Consulting, LLC for certification as a **Minority/Women Business Enterprise (M/WBE)**. In addition, your business enterprise will be listed in the monthly-published Certification Directory with the Certification Dates of:

December 3, 2009 to December 2, 2010

The following is each Category, Subcategory and Work Specialty for which you are listed:

CATEGORY:

DENVER-401: CONSTRUCTION MANAGEMENT AND RELATED SERVICES
DENVER-420: URBAN PLANNING/DESIGN AND RELATED SERVICES
DENVER-42001: PRELIMINARY STUDIES
DENVER-42004: ECONOMIC IMPACT STUDIES
DENVER-42005: LOCATION OR ROUTE STUDIES
DENVER-42006: FEASIBILITY STUDIES
DENVER-501: BUSINESS SERVICES
DENVER-50102: ADVERTISING/PUBLIC RELATIONS/MARKETING/GRAPHICS
DENVER-50103: CONSULTING
DENVER-513: PUBLIC INVOLVEMENT AND HEARINGS
DENVER-52403: RELOCATION ASSISTANCE

WORK SPECIALTY:

Strategic Consulting Services; Underwriting; Construction Management; Asset Management; Entitlements; Predevelopment Services; Development Feasibility Analysis; Public and Private Finance Strategy; Project and Program Management; Stakeholder and Public Outreach & Involvement; Infrastructure Development; and Commercial and Residential Real Estate Advisory Services.

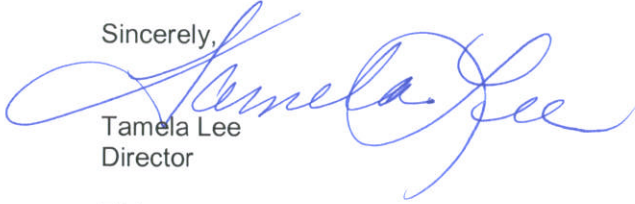
This Certification is intended to be used only for participation on projects subject to the provisions of Division 3 of Article III, Chapter 28, DRMC (the "MBE/WBE Ordinance") and advertised as such in the solicitation for bids or proposals.

Your business enterprise is required to maintain accurate mailing address and telephone number information with the DSBO, and to notify this office immediately of any changes in ownership or

control of your business enterprise. Failure to report any of these changes may result in removal of your business enterprise from the Certification Directory and possible revocation of certification of your business enterprise as an MBE/WBE.

Please be aware that **MBE/WBE Certifications are for a period of one (1) year, and must be renewed annually.** It is your responsibility to request and submit a MBE/WBE Eligibility Affidavit and the additional information requested within the affidavit to our office at least thirty (30) days prior to the annual expiration date of the MBE/WBE Certification of your business enterprise.

Sincerely,

A handwritten signature in blue ink that reads "Tamela Lee". The signature is fluid and cursive, with a large initial "T" and "L".

Tamela Lee
Director

TL/mg